



**MANDATORY CONTRIBUTIONS AND MANDATORY INVESTMENTS BY THE
VARIOUS STAKEHOLDERS IN EUROPE – THE NEW CHALLENGES OF THE
DIGITAL ERA AND GLOBALIZATION**

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EUROPEAN AUDIOVISUAL OBSERVATORY
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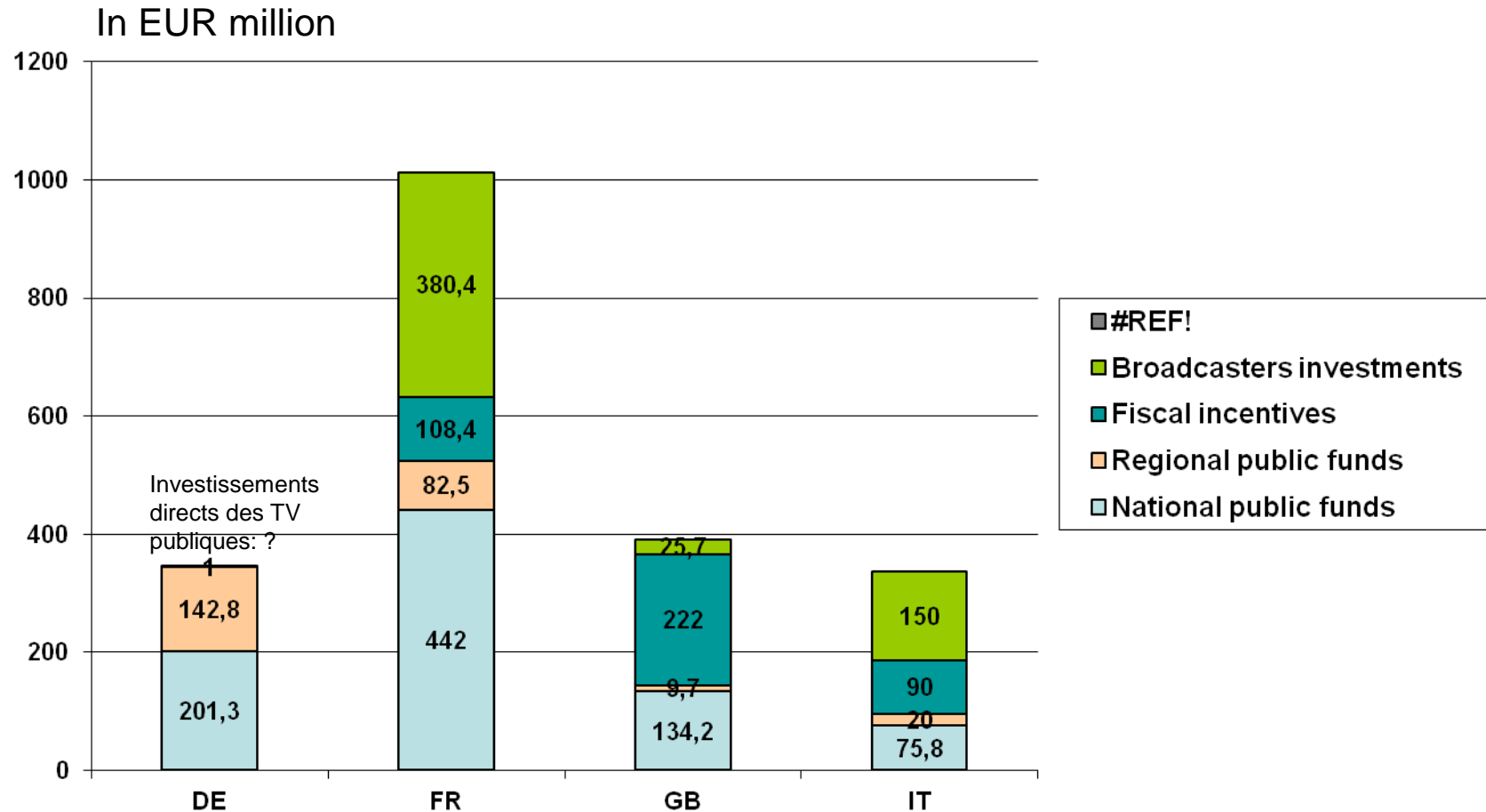


ORGANIZING THE FINANCING OF FILM AND AUDIOVISUAL PRODUCTION – GENERAL OPTIONS

- **Organizing broadcasters' investments in production**
- **Creation of funds financed by**
 - **State budget**
 - **Sub-national bodies (regions, communities, municipalities)**
 - **Lottery**
 - **Creating obligations of contributions to funds for various categories of stakeholders**
- **Creating fiscal incentives**

INVESTMENTS AMOUNTS IN FILM PRODUCTION GENERATED BY PUBLIC POLICIES (2011) – EUR Million

European Audiovisual Observatory / KORDA

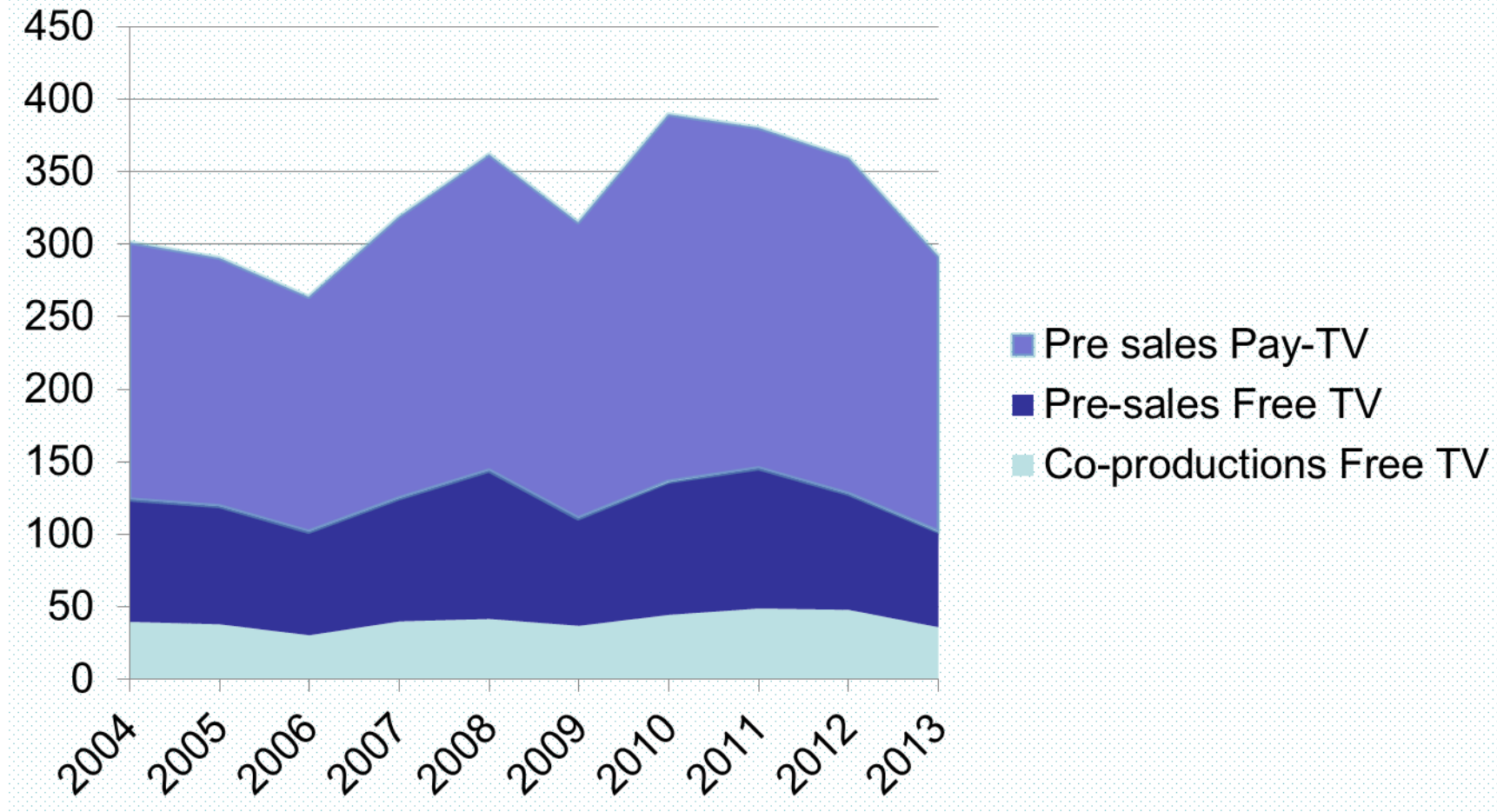


INVESTMENTS BY BROADCASTERS IN PRODUCTION (Co-production, pre-sales)

- Definition in the general mission of public broadcasters
- Voluntary investment by public broadcasters: DE, DK, NL
- Negotiated framework : AT, CH, DE
- Quota of independent production: GB (25 %)
- Mandatory investments :
 - BE (CFB): Contrat de gestion de la RTBF 2013-2017 : 7,2 M EUR
 - ES: 5 % of gross revenues
 - FR: « Cahiers des charges », different for each channel
 - GR: 1,5 % of revenues of public and private broadcasters
 - IT: PSB : 3.6% of its revenues to the production, financing, pre-acquisition or acquisition of Italian works; 0.75% of its revenues to animation works for the education of children. Private : 3.2% of their revenues

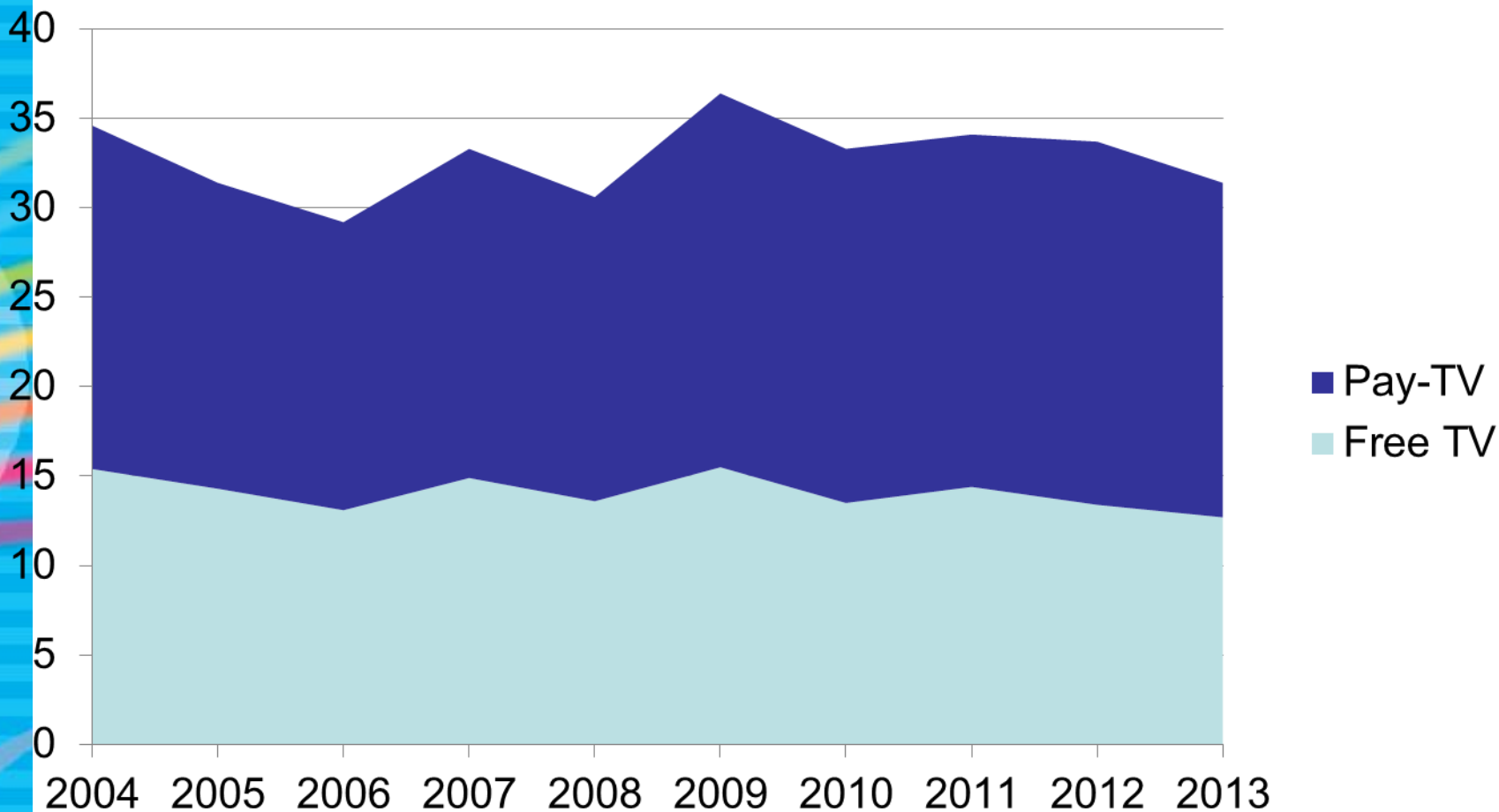
France - INVESTMENTS BY BROADCASTERS IN FILM PRODUCTION (2004-2013)

EUR million - Source : CNC



France - SHARE OF BROADCASTERS IN THE TOTAL INVESTMENT IN FILM PRODUCTION (2004-2013) – In %

Source : CNC



MANDATORY INVESTMENTS BY PROVIDERS OF OD AVMS IN FRANCE

Tableau 11 : obligations de financement prévues par le décret du 12 novembre 2010

	TVR	VàD	
		VàD à l'abonnement	VàD à l'acte
Seuils de déclenchement	Plus de 10 œuvres cinématographiques ²⁷	Plus de 10 œuvres cinématographiques ou plus de 10 œuvres audiovisuelles proposées annuellement	
	Pas de seuil financier	CA supérieur ou égal à 10 M €	
Contribution au développement de la production d'œuvres audiovisuelles	Ne relève pas du décret SMAD ²⁸ Incluse dans la contribution du service linéaire	<ul style="list-style-type: none"> • 15 à 26 % du CA doivent être investis dans la production d'œuvres européennes • 12 à 22 % du CA doivent être investis dans les œuvres d'expression originale française 	<ul style="list-style-type: none"> • 15 % dans la production d'œuvres européennes • au moins 12 % dans la production d'œuvres d'expression originale française
Contribution au développement de la production d'œuvres cinématographiques	Même taux que celui du service de télévision dont le service de TVR est issu	(en fonction du délai entre la sortie en salle et la mise à disposition sur le service)	(Respectivement sur les CA audiovisuel et cinéma)

(Source : CSA).

MANDATORY INVESTMENTS BY PROVIDERS OF VoD SERVICES IN France (2011)

Source : CSA

Tableau 5 : dépenses déclarées par les SMAD
soumis aux obligations financières pour l'exercice 2011

	Montants déclarés en M€					
	Œuvres audiovisuelles		Œuvres cinématographiques			
<i>services</i>	<i>européennes</i>	<i>dont EOF</i>	<i>européennes</i>	<i>dont EOF</i>	<i>Total œuvres européennes</i>	<i>dont œuvres EOF</i>
Canal Play VOD	0,422	0,377	2,098	1,633	2,520	2,010
SFR Club Vidéo	L'éditeur n'établit pas de distinction entre les types d'œuvres				3,371	2,503
Vidéo à la demande d'Orange	2,661	0,645	7,563	5,745	10,224	6,390
Total					16,115	10,903

(Source : CSA).

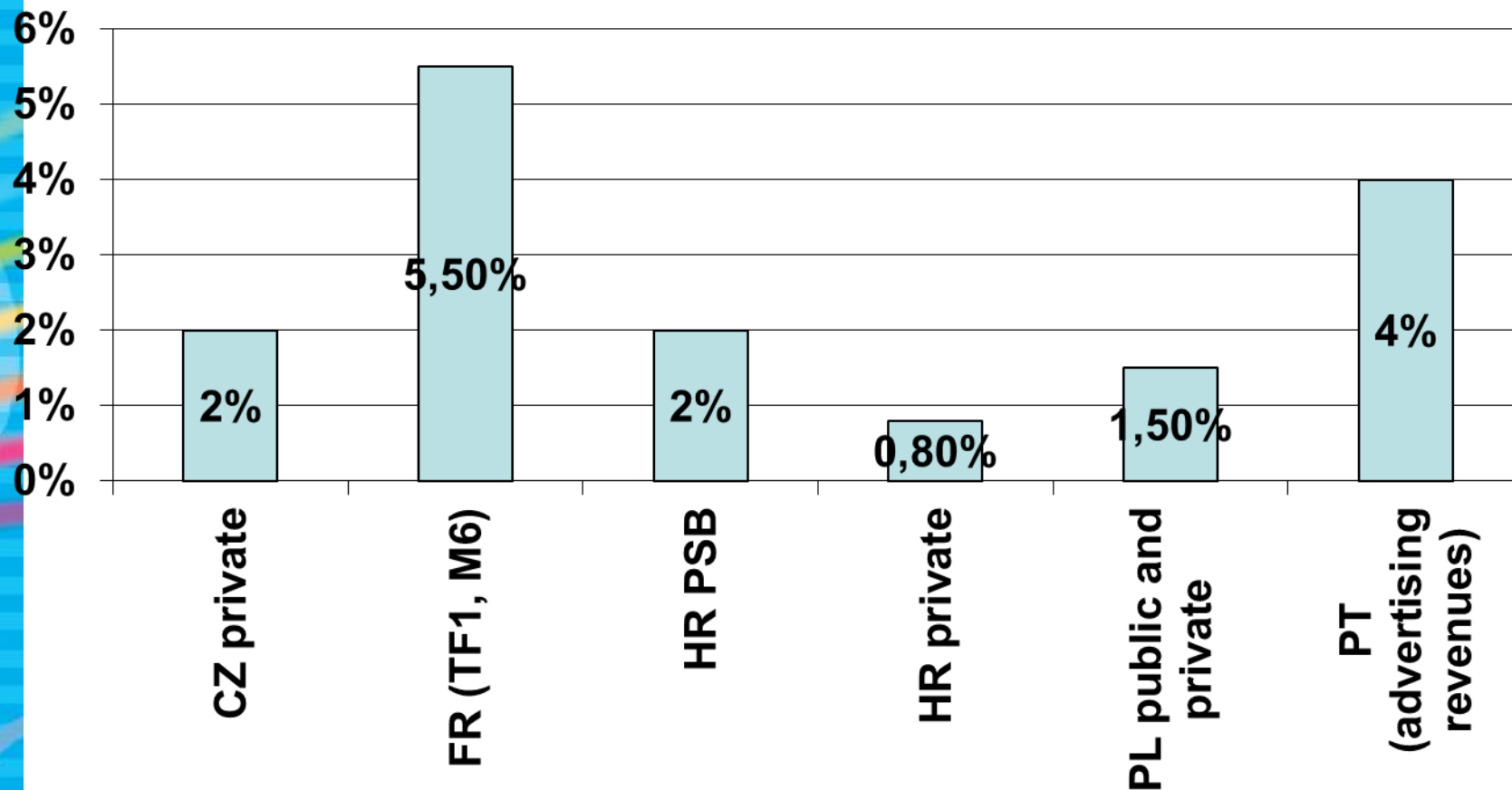
MANDATORY CONTRIBUTIONS TO FILM FUND

	Exhibitors	Public broadcasters	Private broadcasters	Services distributors	Distributors video	Providers VoD
BE (CFR)			X (or co-prod invest.)	Cable X (or co-prod invest.)		
CZ			X			
DE	X	X	X		X	X
FR	X	X	X	Cable, ISPs	X	X
GR		X	X			
HR	X	X	X	Cable, IPTV (fixed and mobile), ISP	X	
PL	X	X	X	Cable, digital platforms	X	
PT	X	X	X	\	X	X
RO	X	X	X	X	X	
SE		X				
SI		X	(censored by Constitutional Court			
SK			X			

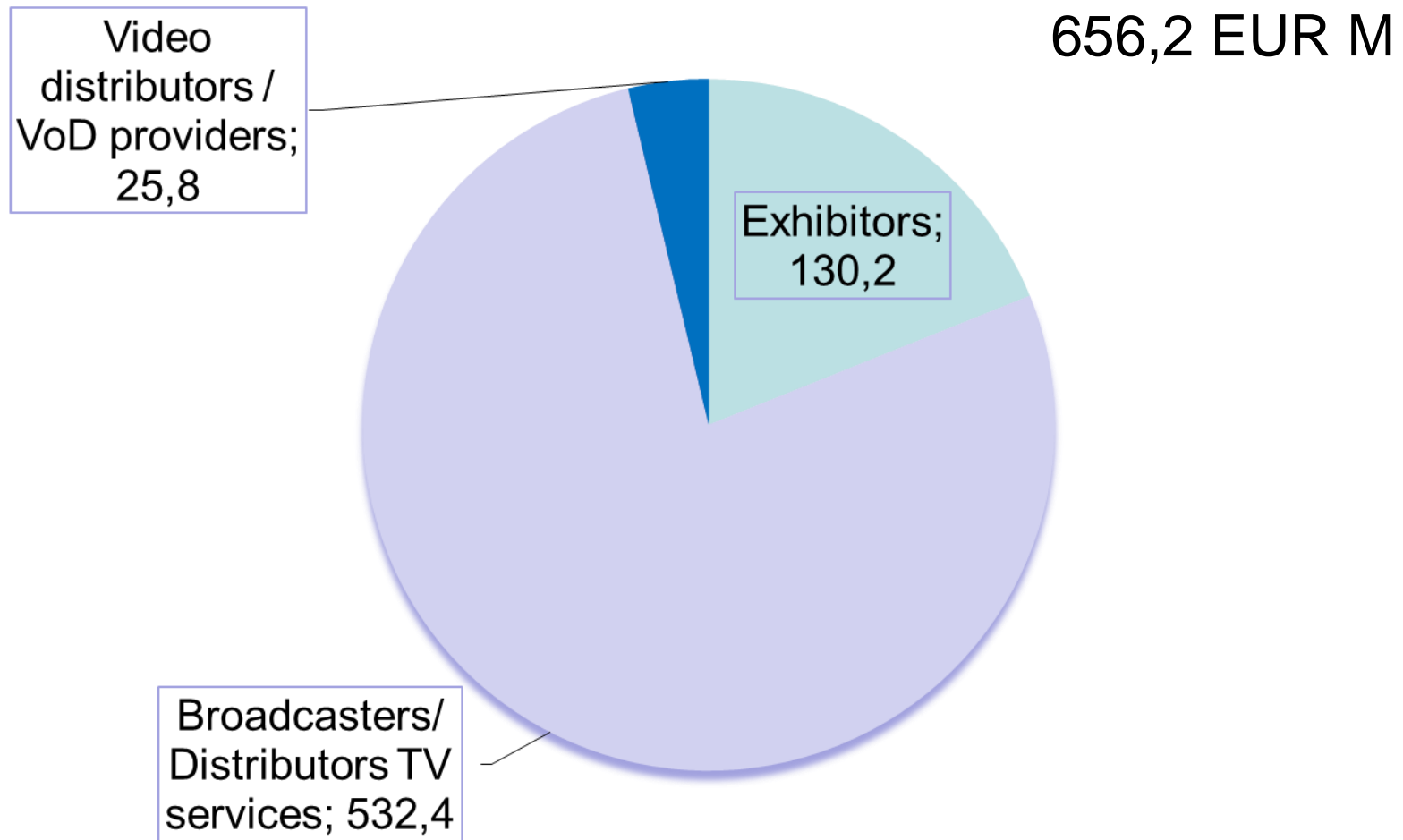
GERMANY – BROADCASTERS' MANDATORY CONTRIBUTIONS TO THE FINANCING OF THE FFA

- **(1) Public broadcasters: 2,5 % of film expenses of the previous year**
- **(2) Private broadcasters: the level of the levy is in proportion to the importance of film in scheduling.**
 - **< 10 % programming time** **0,15 % of revenues of the previous year**
 - **From 10 % to 18 %** **0,35 %**
 - **From 18 % to 26 %** **0,55 %**
 - **From 26 % to 34 %** **0,75 %**
 - **> 34 %** **0,95 %**
- **(3) Pay-TV : 0,25 % of net turnover**

LEVY ON BROADCASTERS' REVENUES TO FINANCE THE FUND



France - CONTRIBUTION OF THE VARIOUS STAKEHOLDERS TO THE FINANCING OF THE FUND (2013) - EUR million – Source CNC

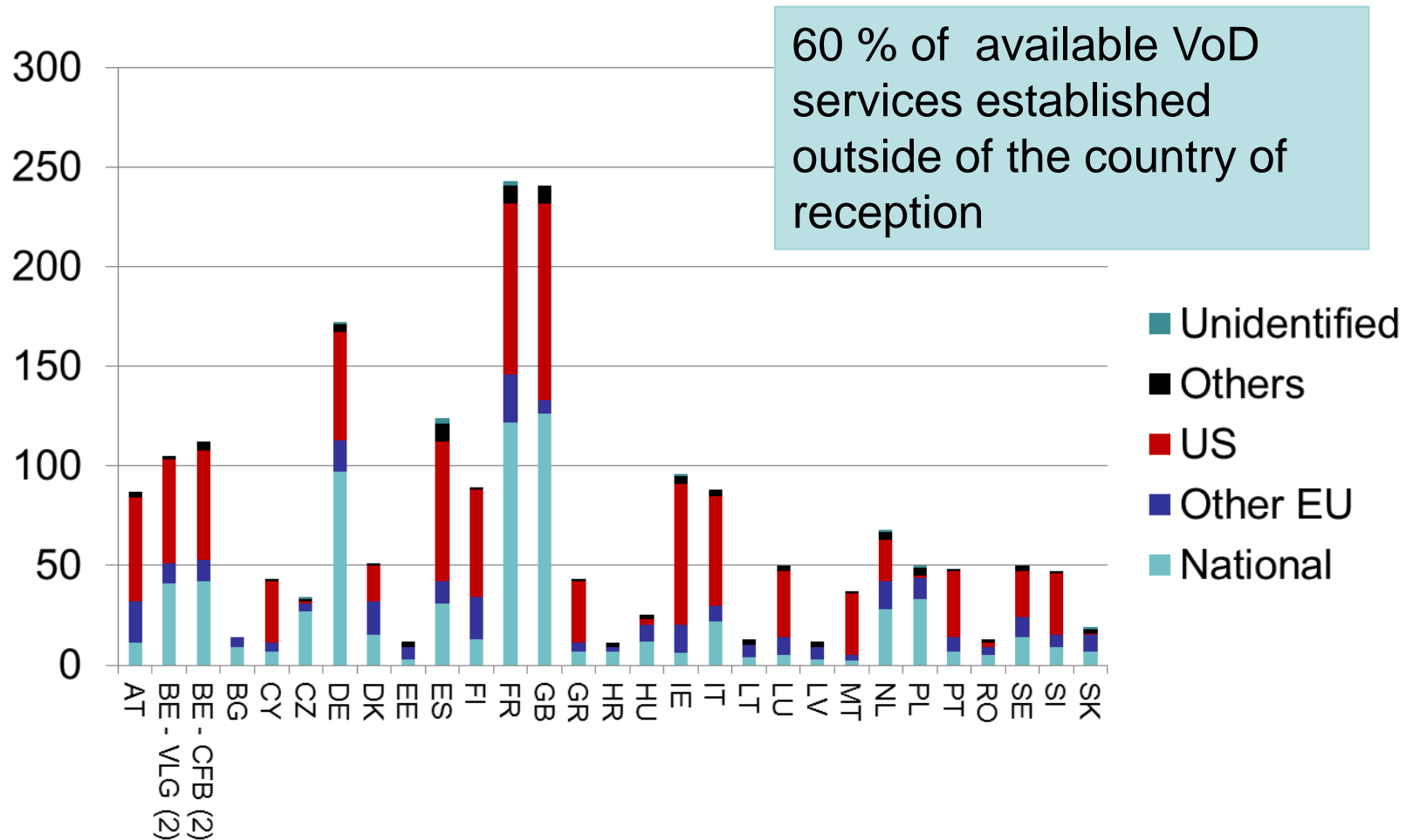


THE ISSUE OF DE-LOCALISATION vs FREE CIRCULATION OF SERVICES

- **TV services: example: RTL-TVi established in LU, but targeting French Community of Belgium**
- **Distribution platforms: ex. Télésat, established in LU, but targeting French Community of Belgium**
- **Localisation of distributors may become an issue (eg : localisation of Smart TV App stores)**
- **VoD services: iTunes, XboX, Netflix established in LU; Google Play Movies established in US; Viewster established in CH**

ESTABLISHMENT OF AVAILABLE VoD SERVICES IN EU COUNTRIES (2013)

Source : European Audiovisual Observatory / MAVISE database



France – PRIVATE BROADCASTERS USE THE ARGUMENT OF EXTERNAL COMPETITION TO OBTAIN REVIEW OF THE OBLIGATIONS

- **Mid-February : Letter of the 3 Presidents of major private TV groups (TF1, M6, Canal+) to the Minister: asking review of the regulation**
- ***« Comment appréhendez-vous l'arrivée de Netflix, qui en s'implantant au Luxembourg, contournera la réglementation française ?***
- ***Je lui souhaite la bienvenue ! En nous percutant, l'iceberg Netflix révèle à quel point notre réglementation est obsolète et qu'il est urgent de l'adapter »***

(Nonce Paolini, CEO, TF1, Interview in *Le Film Français*, 23 mai 2014)

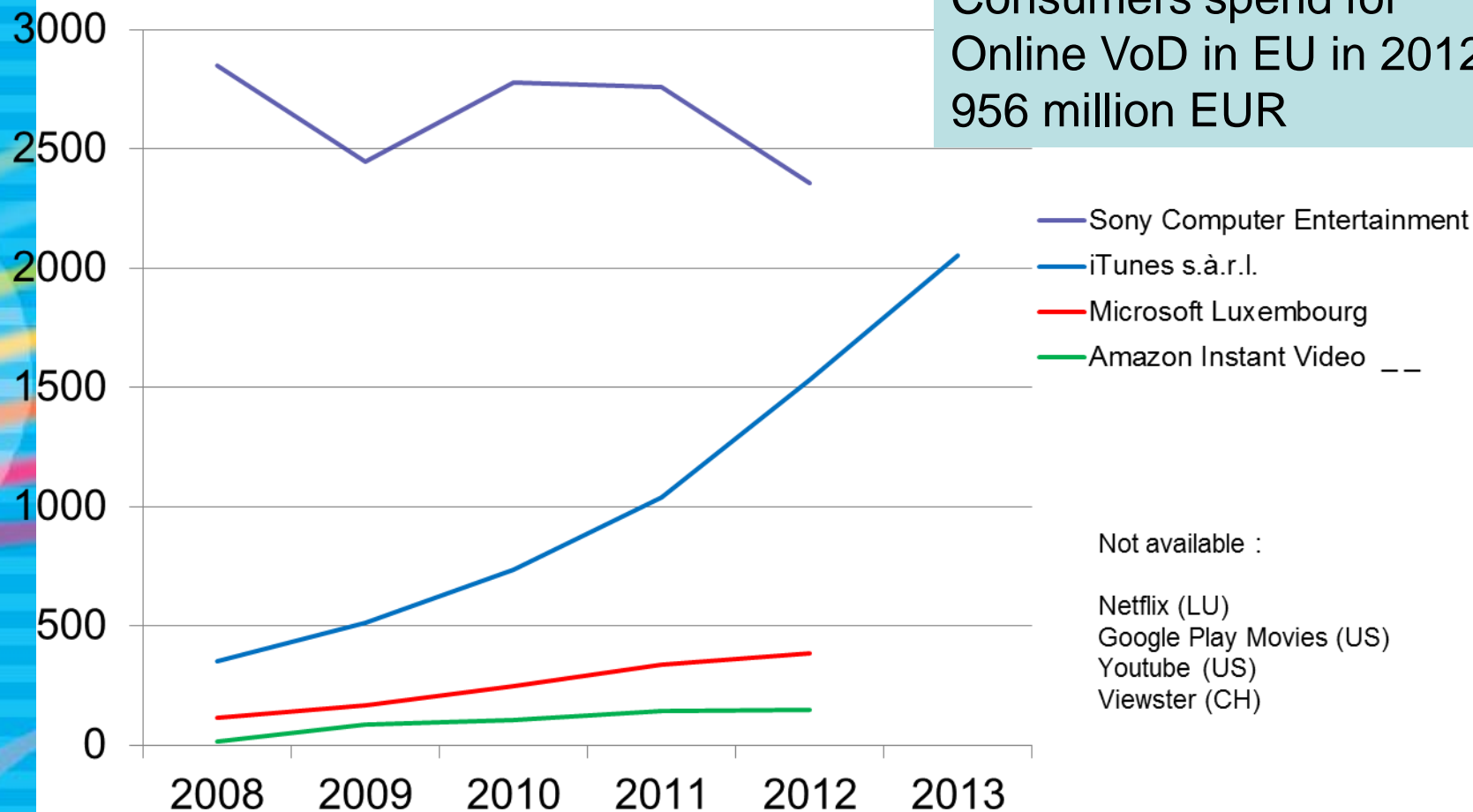
THE HYPOTHESIS OF TAXING REVENUES OF FOREIGN SERVICES

- France: Proposed by the Lescure report and recommended by the CSA (December 2013)
- Germany: Currently in discussion with the Commission: possibility of taxing foreign services if they do not contribute in the country of establishment
- French Community of Belgium: reviewing the principle of the country of establishment

TURNOVER OF THE MAIN OPERATORS OF ONLINE VOD SERVICES IN EUROPE (2008-2013)

All digital content and all territories included

Source : European Audiovisual Observatory



THE INVESTMENT OF US LEADING VoD SERVICES INTO PRODUCTION : MORE SERIES THAN FEATURE FILMS

- **Netflix** (\$2 billion a year for licensing and creation of content, \$5.7 billion long-term contents commitments (licensing and creation))
 - House of Cards \$100 million (>\$4.5 million per episode)
 - Hemlock Grove (\$4 million per episode)
 - Orange is the new Black (just under \$4 million per episode)
- **Amazon – LoveFilm** (14 serie's pilots produced, user vote on which to produce season) 23 films and 26 television series were in active development but none had reached the production stage (1st March 2013)
- **Hulu** (2012 - \$500 million for creation of original content and acquisitions of content)

Hulu continues to make things interesting in the world of streaming services. The content provider is unveiling a slate of original programming to back up its recent request for \$200 million from its parent companies to produce more original content and make acquisition
- **YouTube**
 - Original channels - \$100 million for roughly 160 channels/content partners
 - + \$200 million planned
- **Intel** (planned VoD services, including investment in content Amount not disclosed)
- **Crackle (Sony)** : 8 original series in 2013 originals including season 2 of Jerry Seinfeld's "Comedians in Cars Getting Coffee"
- **Microsoft** TV under the Xbox brand – Xbox Entertainment Studios
 - Microsoft hired a number of Hollywood veterans, to run its Xbox Entertainment Studios. "Millions and millions of dollars to spend on original content". Set up a production studio in Santa Monica where 125-150 employees are developing original content to compete with cable and other streaming services.

IN BOCCA AL LUPO !

